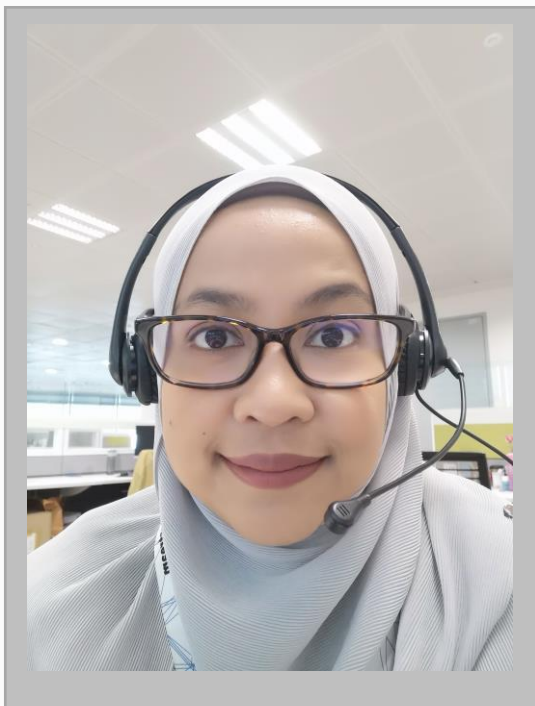


# Recognising the Human Factor and Human Performance Elements in Project Delivery through PETRONAS' Lens

By Masfarita Mustaffa  
24<sup>th</sup> August 2023, Singapore



## Speaker

**Name:** Masfarita Mustaffa

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**Organisation:** Technical Delivery HSE, PD&T HSE

**Work experience, Background in relevant fields :**

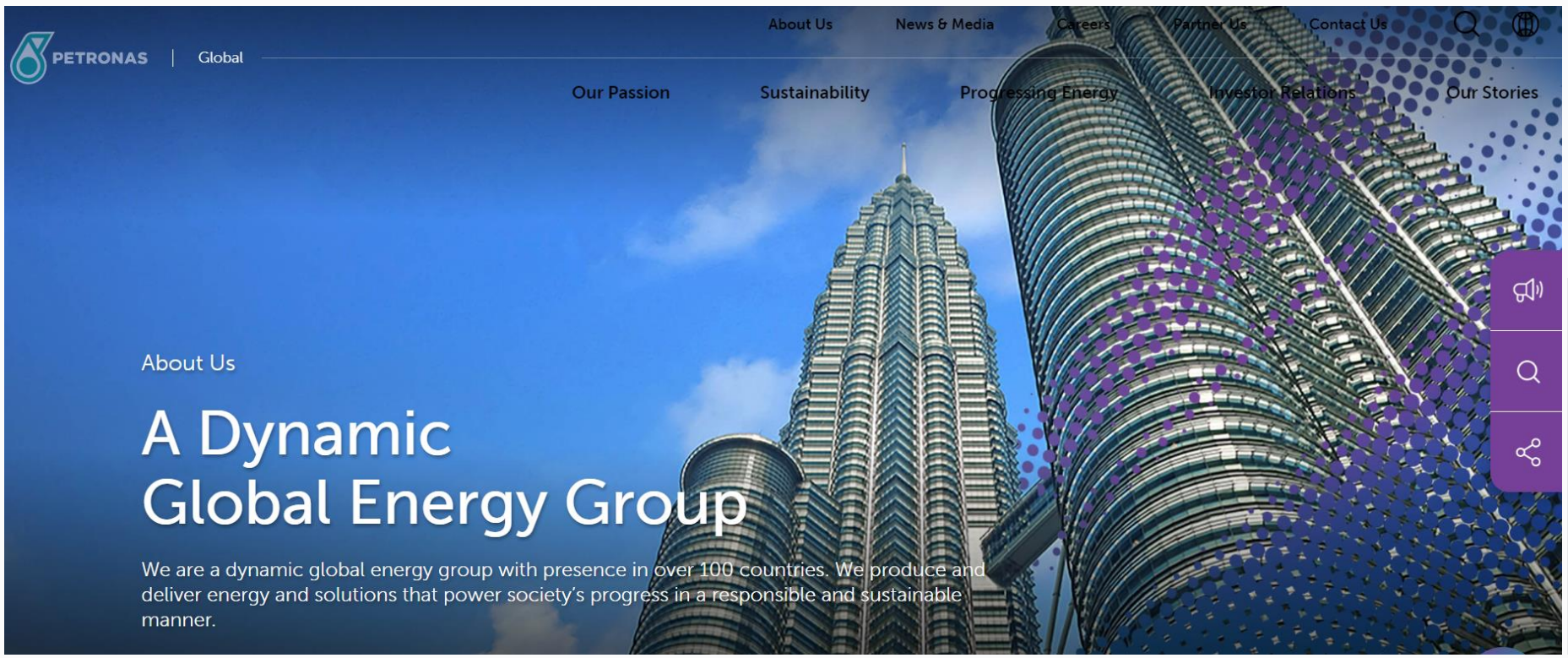
1. 14 years in Upstream Business with roles in Industrial Hygiene, HSE Performance, HSE knowledge Management, Environmental Management, and finally settled as Industrial Hygiene.
2. 3 years at Project Delivery & Technology (PD&T), serving Technical Delivery HSE as the Business and Project's Technical Authority
3. Active (full) member of the Malaysian Industrial Hygiene Association, and Human Factor and Ergonomics Society, Malaysia Professional Member of the Malaysian Board of Technologist since 2021, pre nominals, Ts.
4. Associate Member of the Faculty of Occupational Hygiene, British Occupational Hygiene Society, post nominals, AFOH



# Ergonomics & Hygiene 2023

Collaboration for Sustainable Health in Future of Work

# About Us



We Aspire to Deliver Our Purpose:  
**A Progressive Energy and Solutions Partner Enriching Lives for a Sustainable Future**

Source: [www.petronas.com](http://www.petronas.com)





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# About Us – PD&T

## Project Delivery & Technology

A Safe, Reliable, and Progressive Solutions Partner

### About PD&T

As PETRONAS' Centre of Excellence, PD&T unites expertise in project, technical, digital and technology, to deliver sustainable energy and progressive value for the entire Group.

### Who we are

We are a group of highly skilled, well versed and experienced engineers who have pledged to resolve the complex problems of our industry's pain points. We offer solutions that ensure the safety and reliability for upstream and downstream partners.



As an HSE Practitioner, we want everyone to believe that we can achieve ZERO incidents and do everything it takes to make it possible.

**Mission:**

**ZERO-Possible**

It's not an option. It's our responsibility.

**#MissionZEROPossible**

\*Project Delivery & Technology, a corporate division under PETRONAS



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## Background



**Diversified demography** of contractors and workers



**Dynamic** work environment



**Delicate integration** with existing operations



Lifting



Hot Work



Marine Activity



Excavation



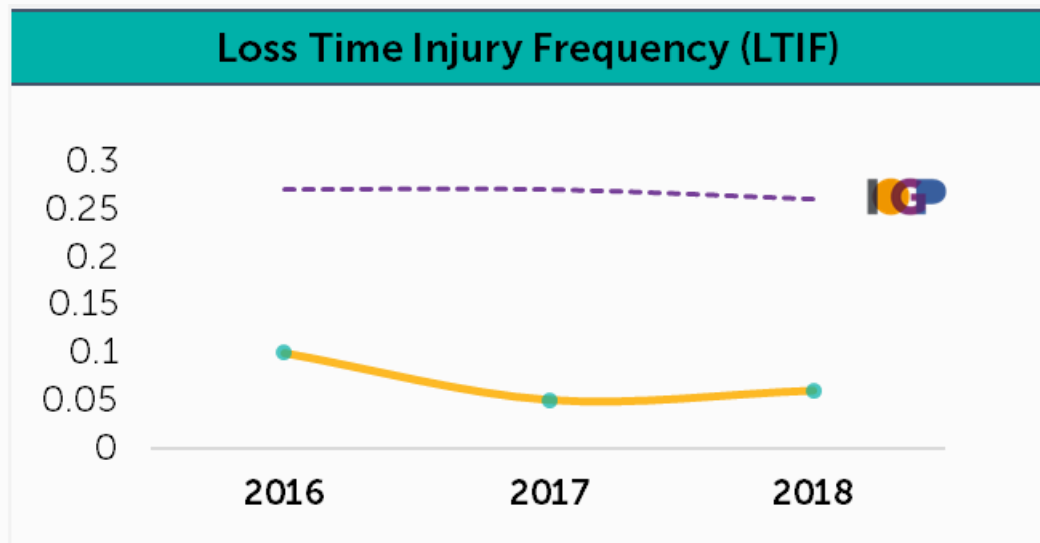
Working at Height



Manual Handling

# Background

## Constant HSE risk exposure in Project Delivery



LTIF in comparison with IOGP (industry average)

- In **designing controls** to mitigate **injurious incidents**, they must be identified and **characterised** adequately.
- This study **reviewed available incident data** to characterise human failures through the identification of **immediate causes** of incidents.
- It is hoped that this will enable **effective and sustainable efforts** thus improving the overall HSE Performance.

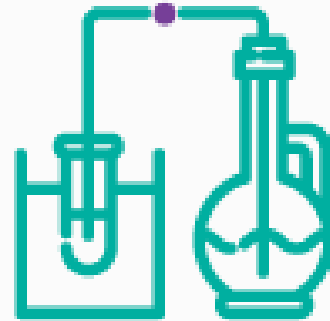
# Objectives

**Understanding the categorisation of incident relating to human behaviour is imminent to strategise more sustainable HSE solutions.**



## Identify

- Understanding and defining the issues/.outcome from incident analysis



## Characterise

- Predefining the category by counting the number of occurrences



## Prescribe Control

- Design Engineering
- Culture programmes
- Error Reduction Tools



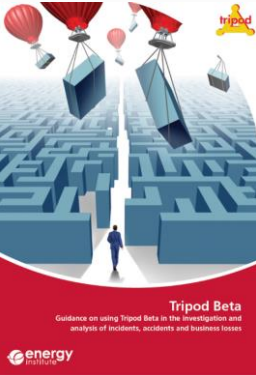
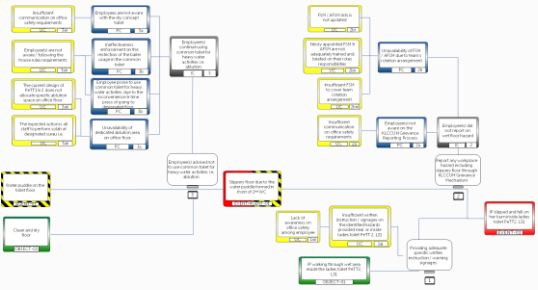
## Predict

- Preventing and preparing for the worst based on guided data

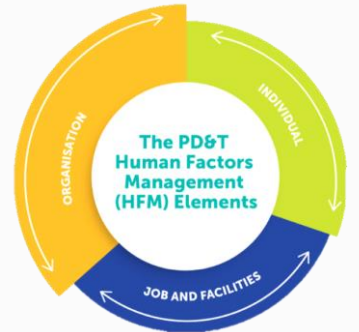


# Methodology

## Past Incidents Report Collection



Collate all incident's Immediate Cause, Pre-Condition/Indirect Cause and Root Cause from the Tripod Beta analysis into each category of CIC.



Counting of occurrences by analysing and visualising using PowerBI.



Convert the occurrences into parameters to be able to predict errors into machine learning models.



Culture, Technology and Design









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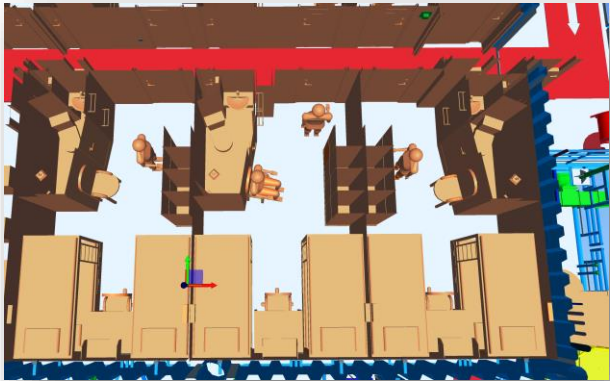
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# Sustainable Solutions

## Design

## Technology

## Culture



**E4. OPERATING STEREOTYPES**

| Function   | Movement                                     |
|------------|--|
| Switch on  | Up/ To right/ Forward/ Turn clockwise        |
| Switch off | Down/ To left/ Backward/ Turn anticlockwise  |
| To right   | Turn clockwise/ To right                     |
| Up         | Up/ Forward                                  |
| Down       | Down/ Backwards                              |
| Increase   | Forwards/ Up/ To right/ Turn clockwise       |
| Reduce     | Backwards/ Down/ To left/ Turn anticlockwise |

Source: PTS 14.00.01 Human Factors Engineering – Human/Machine Interface and Control Room Design (7.2.2 Operating stereotypes), September 2013  
 ASTM F 1166 – Standard Practice for Human Engineering Design for Marine System, Equipment and Facilities (4.2 Principles of Human Behavior), 2007

**System for safety, productivity & contact tracing which consists of a wearable device, tag device, mobile application and data analytics**

**SPOT**  
Safety & Productivity Online Tracker

**AI deep learning safety camera system integrated with drone surveillance**

**AISC**  
Artificial Intelligence Safety Camera

**JOM PATUH & TEGUR**

**ZeTa**  
is my life-saving rules

**STOP WORK**  
WHEN YOU FEEL UNSAFE  
JIKA ANDA RASA TIDAK SELAMAT

**ABR**  
Accountability & Behaviour Reinforcement

**GC Generative HSE Culture**



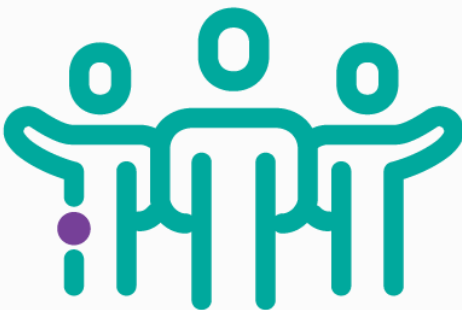
## Conclusion

1. The effort to recognise the human factor elements from our historical incidents is our initial strides we have taken on this winding journey.
2. By doing this, we are confident to see improvements of health and safety performance as well as preventing loss from asset integrity incidents.



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Thank You

